

**Attachment 1**

**Comprehensive Income Statement for the six months ended 31 December 2021**

	Original Budget \$'000	Current Budget \$'000	YTD Budget \$'000	YTD Actual \$'000	YTD Variance \$'000	Variance
<b>Income</b>						
Rates and charges	17,467	17,467	17,164	17,183	19	0%
Statutory fees and fines	199	199	99	128	29	29%
User fees	1,367	1,367	679	419	(260)	-38%
Contributions - cash capital	-	-	-	11	11	0%
Contributions - cash operating	97	97	48	81	33	69%
Contributions - non-monetary assets	-	-	-	-	-	0%
Grants - Operating (recurrent)	7,817	4,543	2,456	2,664	208	8%
Grants - Operating (non-recurrent)	147	2,278	74	380	306	414%
Grants - Capital (recurrent)	1,461	1,461	-	-	-	0%
Grants - Capital (non-recurrent)	8,190	9,343	2,171	260	(1,911)	-88%
Net gain/(loss) on disposal of property, plant and equipment, infrastructure	41	41	104	130	26	25%
Other income	173	173	86	107	21	24%
Fair value adjustments for investment property	-	-	-	-	-	0%
Share of net profits/(losses) of associates and joint ventures accounted for by the equity method	-	-	-	-	-	0%
<b>Total income</b>	<b>36,959</b>	<b>36,969</b>	<b>22,881</b>	<b>21,363</b>	<b>(1,518)</b>	
<b>Expenses</b>						
Employee costs	11,277	11,277	5,782	5,829	47	1%
Materials and services	9,319	12,972	4,660	4,640	(20)	0%
Bad and doubtful debts	-	-	-	-	-	0%
Depreciation and amortisation	7,095	7,095	3,548	3,548	-	0%
Borrowing costs	55	55	40	40	-	0%
Other expenses	348	348	174	134	(40)	-23%
<b>Total expenses</b>	<b>28,094</b>	<b>31,747</b>	<b>14,204</b>	<b>14,191</b>	<b>(13)</b>	0%
<b>Surplus for the year</b>	<b>8,865</b>	<b>5,222</b>	<b>8,678</b>	<b>7,172</b>	<b>(1,506)</b>	-17%
<b>Other comprehensive income</b>						
Other	-	-	-	-	-	
<b>Total comprehensive result</b>	<b>8,865</b>	<b>5,222</b>	<b>8,678</b>	<b>7,172</b>	<b>(1,506)</b>	

**Attachment 2**  
**Balance Sheet as at 31 December 2021**

	31/12/2021 \$'000	30/06/2021 \$'000
<b>Assets</b>		
<b>Current assets</b>		
Cash and cash equivalents	12,779	23,049
Trade and other receivables	13,863	4,233
Financial assets	-	-
Inventories	94	69
Non-current assets classified as held for sale	-	-
Other assets	-	55
<b>Total current assets</b>	<b><u>26,736</u></b>	<b><u>27,406</u></b>
<b>Non-current assets</b>		
Trade and other receivables	12	12
Investments in regional library corporation	-	-
Property, plant and equipment, infrastructure	247,962	242,101
Investment property	1,362	1,362
Intangible assets	-	-
<b>Total non-current assets</b>	<b><u>249,336</u></b>	<b><u>243,475</u></b>
<b>Total assets</b>	<b><u>276,072</u></b>	<b><u>270,881</u></b>
<b>Liabilities</b>		
<b>Current liabilities</b>		
Trade and other payables	1,623	1,303
Trust funds and deposits	224	455
Unearned Income	7,191	7,191
Provisions	2,475	2,475
Interest-bearing loans and borrowings	69	2,138
<b>Total current liabilities</b>	<b><u>11,582</u></b>	<b><u>13,562</u></b>
<b>Non-current liabilities</b>		
Provisions	231	231
Interest-bearing loans and borrowings	597	597
<b>Total non-current liabilities</b>	<b><u>828</u></b>	<b><u>828</u></b>
<b>Total liabilities</b>	<b><u>12,410</u></b>	<b><u>14,390</u></b>
<b>Net Assets</b>	<b><u>263,662</u></b>	<b><u>256,491</u></b>
<b>Equity</b>		
Accumulated surplus	84,062	76,891
Reserves	179,600	179,600
<b>Total Equity</b>	<b><u>263,662</u></b>	<b><u>256,491</u></b>

**Attachment 3****Statement of Cash Flows for the six months ended 31 December 2021**

	<b>Six months to 31/12/2021</b>	<b>Forecast Year End to 30/06/2022</b>
	<b>Inflows/ (Outflows) \$'000</b>	<b>Inflows/ (Outflows) \$'000</b>
<b>Cash flows from operating activities</b>		
Rates and charges	3,876	17,467
Statutory fees and fines	128	199
User fees	473	1,504
Grants - operating	3,024	4,630
Grants - capital	1,752	5,803
Contributions - monetary	89	97
Interest received	16	50
Dividends received	-	-
Trust funds and deposits taken	2,950	-
Other receipts	93	123
Net GST refund/payment	608	801
Employee costs	(5,893)	(11,277)
Materials and services	(5,857)	(13,910)
Trust funds and deposits repaid	-	-
Other payments	(141)	(348)
<b>Net cash provided by (used in) operating activities</b>	<b><u>1,118</u></b>	<b><u>5,139</u></b>
<b>Cash flows from investing activities</b>		
Payments for property, plant and equipment, infrastructure	(9,448)	(19,893)
Proceeds from sale of property, plant and equipment, infrastructure	169	207
Proceeds from investments	-	-
<b>Net cash provided by (used in) investing activities</b>	<b><u>(9,279)</u></b>	<b><u>(19,686)</u></b>
<b>Cash flows from financing activities</b>		
Finance costs	(40)	(55)
Repayment of borrowings	(2,069)	(2,138)
New borrowings	-	-
<b>Net cash provided by (used in) financing activities</b>	<b><u>(2,109)</u></b>	<b><u>(2,193)</u></b>
Net increase (decrease) in cash and cash equivalents	(10,270)	(16,740)
Cash and cash equivalents at the beginning of the financial year	23,049	23,049
<b>Cash and cash equivalents at the end of the period</b>	<b><u>12,779</u></b>	<b><u>6,309</u></b>

## Attachment 4

Financial Performance Indicators for the six months ended 31 December 2021

Result

Material Variations

**LIQUIDITY****Dimension - Operating position****Indicator - Adjusted underlying result***Measure - Adjusted underlying surplus (or deficit)*

[Adjusted underlying surplus (deficit) / Adjusted underlying revenue] x100

32.72%

**Outside Expected Range** The adjusted underlying result of 32.72% is high because the total amount of rates & charges has been recognised as income and the expenses are only for part of the financial year.

Expected range in accordance with the Local Government Performance Reporting Framework -20% to 20%

Indicator of the broad objective that an adjusted underlying surplus should be generated in the ordinary course of business. A surplus or increasing surplus suggests an improvement in the operating position

**Dimension - Liquidity****Indicator - Working capital***Measure - Current assets compared to current liabilities*

[Current assets / Current liabilities] x100

231% No material variation

Expected range in accordance with the Local Government Performance Reporting Framework 100% to 400%

Indicator of the broad objective that sufficient working capital is available to pay bills as and when they fall due. High or increasing level of working capital suggests an improvement in liquidity

**Indicator - Unrestricted cash***Unrestricted cash compared to current liabilities*

[Unrestricted cash / Current liabilities] x100

35.30% No material variation

Expected range in accordance with the Local Government Performance Reporting Framework 10% to 300%

Indicator of the broad objective that sufficient cash which is free of restrictions is available to pay bills as and when they fall due. High or increasing level of unrestricted cash suggests an improvement in liquidity

**OBLIGATIONS****Dimension - Obligations****Indicator - Loans and borrowings***Measure - Loans and borrowings compared to rates*

[Interest bearing loans and borrowings / Rate revenue] x100

3.88% No material variation

Expected range in accordance with the Local Government Performance Reporting Framework 0% to 70%

Indicator of the broad objective that the level of interest bearing loans and borrowings should be appropriate to the size and nature of a council's activities. Low or decreasing level of loans and borrowings suggests an improvement in the capacity to meet long term obligations

*Loans and borrowings repayments compared to rates*

[Interest and principal repayments on interest bearing loans and borrowings / Rate revenue] x100

24.55% No material variation

**Outside Expected Range** The loan repayment indicator of 24.55% is high due to an interest only loan of \$2 million being repaid during the period.

Expected range in accordance with the Local Government Performance Reporting Framework 0% to 20%

Financial Performance Indicators for the six months ended 31 December 2021	Result	Material Variations
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**Indicator - Indebtedness**

*Measure - Non-current liabilities compared to own source revenue*  
 [Non-current liabilities / Own source revenue] x100

4.61% No material variation

Expected range in accordance with the Local Government Performance Reporting Framework 2% to 70%

Indicator of the broad objective that the level of long term liabilities should be appropriate to the size and nature of a Council's activities. Low or decreasing level of long term liabilities suggests an improvement in the capacity to meet long term obligations

**Indicator - Asset renewal (& Asset Upgrade included now also)**

*Measure - Asset renewal & Upgrade compared to depreciation*  
 [Asset renewal expenses / Asset depreciation] x100

251.83% No material variation

**Outside** The asset renewal & upgrade indicator is favourably outside the **permissible Range** expected range with \$7.430 million renewal and \$1.505 million invested in assets to 31 December 2021.

Expected range in accordance with the Local Government Performance Reporting Framework 40% to 130%

Indicator of the broad objective that assets should be renewed as planned. High or increasing level of planned asset renewal being met suggests an improvement in the capacity to meet long term obligations

**STABILITY**

**Dimension - Stability**

**Indicator - Rates concentration**

*Measure - Rates compared to adjusted underlying revenue*  
 [Rate revenue / Adjusted underlying revenue] x100

81.47%

**Outside Expected Range** The rates concentration indicator of 81.47% is high because the total amount of rates & charges has been recognised as income and the timing of the receipt of government grants varies

Expected range in accordance with the Local Government Performance Reporting Framework 30% to 80%

Indicator of the broad objective that revenue should be generated from a range of sources. High or increasing range of revenue sources suggests an improvement in stability

**Indicator - Rates effort**

*Measure - Rates compared to property values*  
 [Rate revenue / Capital improved value of rateable properties in the municipality] x100

0.40% No material variation

Expected range in accordance with the Local Government Performance Reporting Framework 0.15 to 0.75%

Indicator of the broad objective that the rating level should be set based on the community's capacity to pay. Low or decreasing level of rates suggests an improvement in the rating burden

**EFFICIENCY****Dimension - Efficiency****Indicator - Expenditure level***Measure - Expenses per property assessment*

\$3,943.04 No material variation

[Total expenses / Number of property assessments]

Expected range in accordance with the Local Government Performance Reporting Framework \$2000 to \$5,000

Indicator of the broad objective that resources should be used efficiently in the delivery of services.  
Low or decreasing level of expenditure suggests an improvement in organisational efficiency**Indicator - Revenue level***Measure - Average residential rate per residential property assessment*

\$1,827.45 No material variation

[Residential rate revenue / Number of residential property assessments]

Expected range in accordance with the Local Government Performance Reporting Framework \$700 to \$2,000

Indicator of the broad objective that resources should be used efficiently in the delivery of services.  
Low or decreasing level of rates suggests an improvement in organisational efficiency