

Attachment 1

Comprehensive Income Statement for the nine months ended 31 March 2026

	Original Budget	Current Budget	YTD Budget	YTD Actual	YTD Variance	Variance
	\$'000	\$'000	\$'000	\$'000	\$'000	
Income						
Rates and charges	18,425	18,425	18,255	18,319	64	0%
Statutory fees and fines	277	277	208	171	(37)	-18%
User fees	1,631	1,641	1,273	1,336	63	5%
Contributions - cash capital	-	-	-	34	34	0%
Contributions - cash operating	93	93	16	18	2	13%
Grants - operating (recurrent)	8,909	4,721	3,660	3,862	202	6%
Grants - operating (non-recurrent)	617	7,276	1,463	1,780	317	22%
Grants - capital (recurrent)	2,338	2,724	1,169	1,116	(53)	-5%
Grants - capital (non-recurrent)	1,490	3,772	2,490	2,628	138	6%
Net gain/(loss) on disposal of property, plant and equipment	20	20	-	(33)	(33)	0%
Other income	630	630	473	446	(27)	-6%
Fair value adjustments for investment property	-	-	-	-	-	0%
Share of net profits/(losses) of associates and joint ventures accounted for by the equity method	-	-	-	-	-	0%
Total income	34,430	39,579	29,007	29,677	670	
Expenses						
Employee costs	11,961	11,961	9,054	9,449	395	4%
Materials and services	9,186	13,357	9,096	9,003	(93)	-1%
Bad and doubtful debts	-	-	-	-	-	0%
Depreciation	10,469	10,469	7,852	8,336	484	6%
Amortisation - right of use assets	308	308	231	344	113	49%
Borrowing costs	2	2	2	3	1	50%
Finance costs - leases	60	60	45	91	46	102%
Other expenses	394	394	296	284	(12)	-4%
Total expenses	32,380	36,551	26,576	27,510	934	4%
Surplus for the year	2,050	3,028	2,431	2,167	(264)	-11%
Other comprehensive income						
Net asset revaluation increment	-	-	-	-	-	
Total comprehensive result	2,050	3,028	2,431	2,167	(264)	

Attachment 2
Balance Sheet as at 31 March 2026

	31/03/2026 \$'000	30/06/2025 \$'000
Assets		
Current assets		
Cash and cash equivalents	19,544	14,841
Trade and other receivables	4,940	3,066
Financial assets	-	-
Inventories	128	71
Prepayments	-	-
Total current assets	24,612	17,978
Non-current assets		
Trade and other receivables	3	4
Investments in joint venture	1,527	1,527
Property, plant and equipment, infrastructure	637,718	639,714
Right of use assets	1,439	1,784
Investment property	2,615	2,615
Total non-current assets	643,302	645,644
Total assets	667,914	663,622
Liabilities		
Current liabilities		
Trade and other payables	1,380	2,357
Trust funds and deposits	2,167	315
Unearned Income	11,036	9,337
Provisions	2,160	2,175
Interest-bearing loans and borrowings	39	156
Lease liabilities	109	426
Total current liabilities	16,891	14,766
Non-current liabilities		
Provisions	286	286
Interest-bearing loans and borrowings	-	-
Lease liabilities	1,412	1,412
Total non-current liabilities	1,698	1,698
Total liabilities	18,589	16,464
Net Assets	649,325	647,158
Equity		
Accumulated surplus	297,668	295,501
Reserves	351,657	351,657
Total Equity	649,325	647,158

Attachment 3

Statement of Cash Flows for the nine months ended 31 March 2026

	Nine months to 31/03/2026 Inflows/ (Outflows) \$'000	Forecast Year End to 30/06/2026 Inflows/ (Outflows) \$'000
Cash flows from operating activities		
Rates and charges	18,026	18,545
Statutory fees and fines	178	277
User fees	1,741	1,794
Grants - operating	7,939	8,363
Grants - capital	3,468	3,870
Contributions - monetary	206	278
Interest received	377	500
Trust funds and deposits taken	269	-
Other receipts	100	253
Net GST refund/payment	458	733
Employee costs	(10,157)	(11,960)
Materials and services	(10,380)	(17,777)
Trust funds and deposits repaid	(286)	-
Other payments	(338)	(394)
Net cash provided by/ (used in) operating activities	11,601	4,482
Cash flows from investing activities		
Payments for property, plant and equipment, infrastructure	(6,461)	(12,999)
Proceeds from sale of property, plant and equipment, infrastructure	90	1,050
Proceeds from investments	-	-
Payments for investments	-	(500)
Net cash provided by/ (used in) investing activities	(6,371)	(12,449)
Cash flows from financing activities		
Finance costs	(3)	(2)
Repayment of borrowings	(117)	(156)
Proceeds from borrowings	-	-
Interest paid - lease liability	(91)	(118)
Repayment of lease liabilities	(316)	(426)
Net cash provided by/ (used in) financing activities	(527)	(702)
Net increase (decrease) in cash and cash equivalents	4,703	(8,669)
Cash and cash equivalents at the beginning of the financial year	14,841	14,841
Cash and cash equivalents at the end of the period	19,544	6,172

Attachment 4

Financial Performance Indicators for the nine months ended 31 March 2026

Result

Material Variations

LIQUIDITY**Dimension - Operating position****Indicator - Adjusted underlying result***Measure - Adjusted underlying surplus (or deficit)*

-1.83%

[Adjusted underlying surplus (deficit) / Adjusted underlying revenue] x100

No material variation

Expected range in accordance with the Local Government Performance Reporting Framework

-20% to 20%

Indicator of the broad objective that an adjusted underlying surplus should be generated in the ordinary course of business. A surplus or increasing surplus suggests an improvement in the operating position

Dimension - Liquidity**Indicator - Working capital***Measure - Current assets compared to current liabilities*

146% No material variation

[Current assets / Current liabilities] x100

Expected range in accordance with the Local Government Performance Reporting Framework

100% to 400%

Indicator of the broad objective that sufficient working capital is available to pay bills as and when they fall due. High or increasing level of working capital suggests an improvement in liquidity

Indicator - Unrestricted cash*Unrestricted cash compared to current liabilities*

36.92% No material variation

[Unrestricted cash / Current liabilities] x100

Expected range in accordance with the Local Government Performance Reporting Framework

10% to 300%

Indicator of the broad objective that sufficient cash which is free of restrictions is available to pay bills as and when they fall due. High or increasing level of unrestricted cash suggests an improvement in liquidity

OBLIGATIONS**Dimension - Obligations****Indicator - Loans and borrowings***Measure - Loans and borrowings compared to rates*

0.21% No material variation

[Interest bearing loans and borrowings / Rate revenue] x100

Expected range in accordance with the Local Government Performance Reporting Framework

0% to 70%

Indicator of the broad objective that the level of interest bearing loans and borrowings should be appropriate to the size and nature of a council's activities. Low or decreasing level of loans and borrowings suggests an improvement in the capacity to meet long term obligations

Loans and borrowings repayments compared to rates

0.66% No material variation

[Interest and principal repayments on interest bearing loans and borrowings / Rate revenue] x100

Expected range in accordance with the Local Government Performance Reporting Framework

0% to 20%

Financial Performance Indicators for the nine months ended 31 March 2026	Result	Material Variations
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Indicator - Indebtedness

Measure - Non-current liabilities compared to own source revenue [Non-current liabilities / Own source revenue] x100	8.39%	No material variation
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Expected range in accordance with the Local Government Performance Reporting Framework	2% to 70%	
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Indicator of the broad objective that the level of long term liabilities should be appropriate to the size and nature of a Council's activities. Low or decreasing level of long term liabilities suggests an improvement in the capacity to meet long term obligations

Indicator - Asset renewal and upgrade

Measure - Asset renewal & Upgrade compared to depreciation [Asset renewal expenses / Asset depreciation] x100	63.48%	No material variation
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Expected range in accordance with the Local Government Performance Reporting Framework	40% to 130%	
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Indicator of the broad objective that assets should be renewed as planned. High or increasing level of planned asset renewal being met suggests an improvement in the capacity to meet long term obligations

STABILITY

Dimension - Stability

Indicator - Rates concentration

Measure - Rates compared to adjusted underlying revenue [Rate revenue / Adjusted underlying revenue] x100	67.81%	No material variation
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Expected range in accordance with the Local Government Performance Reporting Framework	30% to 80%	
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Indicator of the broad objective that revenue should be generated from a range of sources. High or increasing range of revenue sources suggests an improvement in stability

Indicator - Rates effort

Measure - Rates compared to property values [Rate revenue / Capital improved value of rateable properties in the municipality] x100	0.28%	No material variation
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Expected range in accordance with the Local Government Performance Reporting Framework	0.15% to 0.75%	
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Indicator of the broad objective that the rating level should be set based on the community's capacity to pay. Low or decreasing level of rates suggests an improvement in the rating burden

EFFICIENCY

Dimension - Efficiency

Indicator - Expenditure level

Measure - Expenses per property assessment [Total expenses / Number of property assessments]	\$3,666.53	No material variation
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Expected range in accordance with the Local Government Performance Reporting Framework	\$2,000 to \$5,000	
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Indicator of the broad objective that resources should be used efficiently in the delivery of services. Low or decreasing level of expenditure suggests an improvement in organisational efficiency

Indicator - Revenue level

Measure - Average rate per property assessment [Total rate revenue (general rates and municipal charges) / Number of property assessments]	\$2,032.39	
	Outside	The average rate per property assessment is slightly above the
	Expected	Range expected range.

Expected range in accordance with the Local Government Performance Reporting Framework	\$700 to \$2,000	
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Indicator of the broad objective that resources should be used efficiently in the delivery of services. Low or decreasing level of rates suggests an improvement in organisational efficiency