

# 2019/2020 PRIORITIES ACTION PLAN

## OUR COMMUNITY

Objective	Action	Performance Target	Budget	Timeframe
1.1 Work with communities to develop and prosper	<ul style="list-style-type: none"> <li>Develop township strategies for Willaura and Pomonal</li> <li>Preparation work for Lake Bolac and Elmhurst township strategies</li> </ul>	<ul style="list-style-type: none"> <li>Both township strategies completed and endorsed by communities</li> <li>Plan for township strategy work in 2020/2021 developed and agreed with communities</li> </ul>	Staff Time Staff Time	30/06/2020 30/06/2020
1.2 Accessible, responsive and inclusive community services	<ul style="list-style-type: none"> <li>Seek sector partners for the redevelopment of the McDonald Centre site</li> <li>Develop a Vocational Education &amp; Training (VET) sector partnership plan</li> <li>Develop a model to expand the library further into the community education space</li> </ul>	<ul style="list-style-type: none"> <li>Seek joint project submission for redevelopment</li> <li>Develop plan with VET sector partners</li> <li>Feasible model presented to Council</li> </ul>	Government and partner funds NIL Staff Time	30/06/2020 31/03/2020 31/03/2020
1.3 A safe community	<ul style="list-style-type: none"> <li>Completion of the Alexandra Gardens Lighting project (Active Link)</li> </ul>	<ul style="list-style-type: none"> <li>Project milestones completed on time and within budget</li> </ul>	\$257,000 (\$231,000 state govt and \$26,000 ARCC)	30/06/2020

## OUR LIFESTYLE

Objective	Action	Performance Target	Budget	Timeframe
2.1 Community and cultural connectedness	<ul style="list-style-type: none"> <li>Hold a cultural festival in 2019/2020</li> </ul>	<ul style="list-style-type: none"> <li>Successful funding application and/or festival held</li> </ul>	\$25,000 funding	31/12/2019
2.2 Promotion of regional living	<ul style="list-style-type: none"> <li>OPAN (Opportunity Pyrenees, Ararat &amp; Northern Grampians) project commenced</li> <li>Develop and promote the Pomonal Tunnel Track walk.</li> </ul>	<ul style="list-style-type: none"> <li>OPAN project implemented at regional level with milestones met</li> <li>Linkage plan developed</li> </ul>	\$550,000 RDV - \$2.9mill via Federal grant to AMES \$10,000	30/06/2020 30/06/2020
2.3 Strong performing and visual arts program	<ul style="list-style-type: none"> <li>Undertake formal review of Arts, Culture and Heritage programs</li> <li>2019/2020 Town Hall and TAMA programs</li> </ul>	<ul style="list-style-type: none"> <li>Review completed and recommendations adopted by Council</li> <li>Programs implemented</li> </ul>	\$25,000 NIL	30/09/2019 30/09/2019
2.4 Ararat Active City	<ul style="list-style-type: none"> <li>Advocate for Ararat Regional Park Mountain Bike Track</li> <li>Develop a works priority for rural recreation reserves</li> <li>Develop funding application for Female Friendly change facilities at Willaura Recreation Reserve</li> <li>Seek funding for Miniera Recreation Reserve drainage</li> <li>Review the Open Space and Recreation Strategy</li> <li>Ararat on the Move Female Friendly Facilities – netball court and Olver Stand</li> <li>Ararat on the Move Events and Visitor Space and Pathways and Active Links</li> <li>Ararat Active Link Stage 2 – multipurpose court and bouldering wall</li> <li>Implement the outcome of the Ararat Fitness Centre Access Improvement Plan</li> </ul>	<ul style="list-style-type: none"> <li>Proposal developed</li> <li>Works priority developed and agreed at community level</li> <li>Funding application developed and submitted to FFF</li> <li>Funding application lodged or funding acquired</li> <li>Review complete within timeframe</li> <li>Complete all project milestones on time and on budget in 2019/2020</li> <li>Complete all project milestones on time and on budget in 2019/2020</li> <li>Complete all project milestones on time and on budget in 2019/2020</li> <li>Improvement Plan Implemented</li> </ul>	\$300,000 (of \$2.9mill project) NIL \$400,000 (FFF) (\$133,000 ARCC) \$40,000 Staff time \$970,000 (\$500,000 state govt and \$450,000 ARCC) \$877,000 (\$500,000 state govt and \$377,000 ARCC) \$375,000 (\$250,000 state govt and \$125,000 ARCC)	31/10/2019 31/03/2020 31/12/2019 31/03/2020 31/12/2019 30/06/2020 30/06/2020 30/06/2020

## OUR ECONOMY

Objective	Action	Performance Target	Budget	Timeframe
3.1 A strong and diverse local economy	<ul style="list-style-type: none"> <li>Promote the Ararat East Development Zone</li> <li>Attract a 4 star tourist accommodation business to Ararat</li> <li>Advocate for full East Grampians Pipeline Project implementation</li> <li>Support development of a business association</li> <li>Conduct a wine industry conference in Ararat</li> <li>Seek funding to establish a co-working space</li> <li>Council to lead development of a Business Leaders Forum</li> <li>Contribute to Rural Council Victoria business attraction model</li> <li>Actively engage in promoting renewable energy options for the municipality</li> </ul>	<ul style="list-style-type: none"> <li>Enabling infrastructure grant lodged with RDV</li> <li>A firm proposal from a developer</li> <li>Agreement to implementation of full \$92mill project</li> <li>New organisation established</li> <li>Council with FedUni and industry partners complete successful conference</li> <li>Funding sought from RDV and LaunchVic</li> <li>4 meetings held in 2019/2020</li> <li>Facilitated engagement with relevant stakeholders</li> <li>Facilitated engagement with relevant stakeholders</li> </ul>	\$300,000 (of \$700,00 project) NIL NIL Staff Costs \$10,000 in kind sponsorship (Town Hall space) \$30,000 pa \$5,000 NIL NIL	31/10/2019 30/06/2020 31/03/2020 30/09/2019 31/03/2020 30/09/2019 30/06/2020 30/06/2020 31/12/2019
3.2 Effective, efficient and safe transport networks	<ul style="list-style-type: none"> <li>Implement a Rural Roads Task Group</li> <li>Review the Road Management Plan</li> <li>Planning for the Ararat Bypass</li> <li>Continue to advocate for Western Highway duplication</li> </ul>	<ul style="list-style-type: none"> <li>First cut of road priorities established</li> <li>Road management plan reviewed and adopted</li> <li>Regular communication with government departments</li> <li>Advocate for completion of the duplication</li> </ul>	\$5,000 NIL NIL NIL	30/06/2020 30/06/2020 31/10/2019 31/08/2019
3.3 Effective and efficient land use planning and building control	<ul style="list-style-type: none"> <li>Housing strategy developed and implemented</li> <li>Public Private Partnership housing model explored with potential private sector partners</li> </ul>	<ul style="list-style-type: none"> <li>Housing strategy completed</li> <li>Model explored</li> </ul>	\$25,000 NIL	30/06/2020 30/06/2020

## OUR ENVIRONMENT

Objective	Action	Performance Target	Budget	Timeframe
4.1 Attractive streetscapes, town entrances, parks and gardens	<ul style="list-style-type: none"> <li>Street tree planting program, including introduction of edible species</li> <li>Upgrade township and municipal welcome signage</li> </ul>	<ul style="list-style-type: none"> <li>Reach milestone targets for 2021/2020</li> <li>Completion of upgrade program</li> </ul>	\$10,000 \$15,000	30/06/2020 31/03/2020
4.2 Effective management of municipal waste and disposal of domestic stormwater/wastewater	<ul style="list-style-type: none"> <li>Develop a new waste transfer station at Lake Bolac</li> <li>Completion of eWaste facilities at Ararat transfer station</li> <li>Completion of eWaste facilities at Lake Bolac transfer station</li> </ul>	<ul style="list-style-type: none"> <li>New facility operational on time and on budget</li> <li>New facility operational on time and on budget</li> <li>New facility operational on time and on budget</li> </ul>	\$485,000 (\$196,000 grant from SV) \$100,000 \$50,000	30/06/2020 30/06/2020 30/06/2020
4.3 Protected and enhanced natural environment	<ul style="list-style-type: none"> <li>Revision of the Environmental Sustainability Strategy (ESS)</li> </ul>	<ul style="list-style-type: none"> <li>ESS reviewed</li> </ul>	Staff Time	30/06/2020
4.4 Long-term asset management	<ul style="list-style-type: none"> <li>Capital Works Program upscaled</li> </ul>	<ul style="list-style-type: none"> <li>Increase in capital works program to at least \$9mill in 2019/2020</li> </ul>	\$9mill (including Roads to Recovery funding)	30/06/2020

## OUR ORGANISATION

Objective	Action	Performance Target	Budget	Timeframe
5.1 Good governance through leadership	<ul style="list-style-type: none"> <li>Councillor training program reviewed and implemented</li> <li>Implement a Customer Service Charter</li> </ul>	<ul style="list-style-type: none"> <li>Fully budgeted training program adopted by Council</li> <li>Charter fully implemented on time and on budget</li> </ul>	\$20,000 Staff time	31/08/2019 30/03/2020
5.2 Services and infrastructure that meets the municipality's needs	<ul style="list-style-type: none"> <li>Undertake the Ararat Digital Transformation Project</li> </ul>	<ul style="list-style-type: none"> <li>Project milestones met in 2019/2020</li> </ul>	\$750,000 of Council's IT budget redirected – jointly managed with Northern Grampians	30/06/2020
5.3 Organisational Risk	<ul style="list-style-type: none"> <li>Implement the Regional Councils Transformation Project (Glenelg, Northern Grampians, Southern Grampians and Ararat Rural City)</li> </ul>	<ul style="list-style-type: none"> <li>Project milestones met in 2019/2020</li> </ul>	Up to \$5mill funded by RDV Redirection of \$750,000 IT budget	30/06/2020
5.4 Sustainable, long-term financial management	<ul style="list-style-type: none"> <li>Establish service standards and a Council senior management reporting framework</li> <li>4 year capital works program funding model explored by Council</li> </ul>	<ul style="list-style-type: none"> <li>Reporting framework operation for first quarterly report on September Quarter</li> <li>4 year program and funding model considered by Council</li> </ul>	Staff Time Staff Time	31/12/2019 30/09/2019