

Attachment 1

Comprehensive Income Statement for the three months ended 30 September 2019

	Original Budget \$'000	Current Budget \$'000	YTD Budget \$'000	YTD Actual \$'000	YTD Variance \$'000	Variance
Income						
Rates and charges	17,480	17,480	16,943	17,365	422	2%
Statutory fees and fines	305	305	79	56	(23)	-29%
User fees	1,014	1,014	256	260	4	2%
Contributions - cash capital	-	-	-	-	-	0%
Contributions - cash operating	107	107	79	108	29	0%
Contributions - non-monetary assets	-	-	-	-	-	0%
Grants - Operating (recurrent)	7,194	4,070	1,075	1,237	162	15%
Grants - Operating (non-recurrent)	307	353	132	103	(29)	-22%
Grants - Capital (recurrent)	1,461	1,461	-	-	-	#DIV/0!
Grants - Capital (non-recurrent)	3,369	2,398	516	590	74	14%
Net gain/(loss) on disposal of property, plant and equipment, infrastructure	62	62	16	23	7	44%
Other income	434	434	85	143	58	68%
Fair value adjustments for investment property	-	-	-	-	-	0%
Share of net profits/(losses) of associates and joint ventures accounted for by the equity method	-	-	-	-	-	0%
Total income	31,733	27,684	19,181	19,885	704	
Expenses						
Employee costs	11,551	11,551	3,004	2,996	(8)	0%
Materials and services	7,890	8,858	2,324	1,788	(536)	-23%
Bad and doubtful debts	-	-	-	-	-	0%
Depreciation and amortisation	8,610	8,610	2,153	2,153	-	0%
Borrowing costs	128	128	7	12	5	0%
Other expenses	340	340	95	54	(41)	-43%
Total expenses	28,519	29,487	7,583	7,003	(580)	-8%
Surplus for the year	3,214	(1,803)	11,598	12,882	1,284	11%
Other comprehensive income						
Other	-	-	-	-	-	
Total comprehensive result	3,214	(1,803)	11,598	12,882	1,284	

Attachment 2
Balance Sheet as at 30 September 2019

30/9/2019
\$'000

Assets

Current assets

Cash and cash equivalents	18,084
Trade and other receivables	17,455
Financial assets	-
Inventories	72
Non-current assets classified as held for sale	-
Other assets	-
Total current assets	<u>35,611</u>

Non-current assets

Trade and other receivables	16
Investments in regional library corporation	-
Property, plant and equipment, infrastructure	221,740
Investment property	1,321
Intangible assets	-
Total non-current assets	<u>223,077</u>
Total assets	<u>258,688</u>

Liabilities

Current liabilities

Trade and other payables	629
Trust funds and deposits	562
Provisions	2,601
Interest-bearing loans and borrowings	126
Total current liabilities	<u>3,918</u>

Non-current liabilities

Provisions	286
Interest-bearing loans and borrowings	2,870
Total non-current liabilities	<u>3,156</u>
Total liabilities	<u>7,074</u>

Net Assets

251,614

Equity

Accumulated surplus	88,492
Reserves	163,122
Total Equity	<u>251,614</u>

30/06/2019
\$'000

19,326
3,118
-
63
-
3

22,510

16
-
223,379
1,321
-

224,716

247,226

1,283
1,291
2,606
158

5,338

286
2,870

3,156

8,494

238,732

75,610
163,122

238,732

Attachment 3**Statement of Cash Flows for the three months ended 30 September 2019**

	Three months to 30/09/2019	Forecast Year End to 30/06/2020
	Inflows/ (Outflows)	Inflows/ (Outflows)
	\$'000	\$'000
Cash flows from operating activities		
Rates and charges	2,684	17,480
Statutory fees and fines	56	305
User fees	630	1,115
Grants - operating	1,339	4,423
Grants - capital	594	4,459
Contributions - monetary	119	107
Interest received	68	312
Dividends received	-	-
Trust funds and deposits taken	(728)	-
Other receipts	82	122
Net GST refund/payment	159	688
Employee costs	(3,036)	(11,551)
Materials and services	(2,620)	(9,647)
Trust funds and deposits repaid	-	-
Other payments	(54)	(340)
Net cash provided by (used in) operating activities	(707)	7,473
Cash flows from investing activities		
Payments for property, plant and equipment, infrastructure	(638)	(16,362)
Proceeds from sale of property, plant and equipment, infrastructure	148	309
Proceeds from investments	-	-
Net cash provided by (used in) investing activities	(490)	(16,053)
Cash flows from financing activities		
Finance costs	(12)	(128)
Repayment of borrowings	(33)	(159)
New borrowings	-	-
Net cash provided by (used in) financing activities	(45)	(287)
Net increase (decrease) in cash and cash equivalents	(1,242)	(8,867)
Cash and cash equivalents at the beginning of the financial year	19,326	19,326
Cash and cash equivalents at the end of the period	18,084	10,459

Attachment 4**Financial Performance Indicators for the three months ended 30 September 2019****Result****Material Variations****LIQUIDITY****Dimension - Operating position****Indicator - Adjusted underlying result***Measure - Adjusted underlying surplus (or deficit)*

[Adjusted underlying surplus (deficit) / Adjusted underlying revenue] x100

63.71%

Outside Expected Range The adjusted underlying result of 63.71% is high because the total amount of rates & charges has been recognised as income and the expenses are only for part of the financial year.

Expected range in accordance with the Local Government Performance Reporting Framework -20% to 20%

Indicator of the broad objective that an adjusted underlying surplus should be generated in the ordinary course of business. A surplus or increasing surplus suggests an improvement in the operating position

Dimension - Liquidity**Indicator - Working capital***Measure - Current assets compared to current liabilities*

[Current assets / Current liabilities] x100

909%

Outside Expected Range The working capital ratio of 909% is high because:

- a) the total amount of rates & charges raised is included as a current asset
- b) the \$3.124 million advanced payment of the Victorian Grants Commission
- c) the \$2.87 million loan to fund the Alexandra Oval Community & Recreation Centre & Ararat Town Hall upgrade is recognised as a non-current liability.
- d) Council has a number of reserves with funds set aside for specific purposes.
- e) Unspent capital works at year end

Expected range in accordance with the Local Government Performance Reporting Framework 100% to 400%

Indicator of the broad objective that sufficient working capital is available to pay bills as and when they fall due. High or increasing level of working capital suggests an improvement in liquidity

Indicator - Unrestricted cash*Unrestricted cash compared to current liabilities*

[Unrestricted cash / Current liabilities] x100

264.11% No material variation

Expected range in accordance with the Local Government Performance Reporting Framework 10% to 300%

Indicator of the broad objective that sufficient cash which is free of restrictions is available to pay bills as and when they fall due. High or increasing level of unrestricted cash suggests an improvement in liquidity

OBLIGATIONS**Dimension - Obligations**

Financial Performance Indicators for the three months ended 30 September 2019	Result	Material Variations
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Indicator - Loans and borrowings

Measure - Loans and borrowings compared to rates 17.25% No material variation

[Interest bearing loans and borrowings / Rate revenue] x100

Expected range in accordance with the Local Government Performance Reporting Framework 0% to 70%

Indicator of the broad objective that the level of interest bearing loans and borrowings should be appropriate to the size and nature of a council's activities. Low or decreasing level of loans and borrowings suggests an improvement in the capacity to meet long term obligations

Loans and borrowings repayments compared to rates 1.04% No material variation

[Interest and principal repayments on interest bearing loans and borrowings / Rate revenue] x100

Expected range in accordance with the Local Government Performance Reporting Framework 0% to 20%

Indicator - Indebtedness

Measure - Non-current liabilities compared to own source revenue 17.68% No material variation

[Non-current liabilities / Own source revenue] x100

Expected range in accordance with the Local Government Performance Reporting Framework 2% to 70%

Indicator of the broad objective that the level of long term liabilities should be appropriate to the size and nature of a Council's activities. Low or decreasing level of long term liabilities suggests an improvement in the capacity to meet long term obligations

Indicator - Asset renewal

Measure - Asset renewal compared to depreciation 105.16% No material variation

[Asset renewal expenses / Asset depreciation] x100

Expected range in accordance with the Local Government Performance Reporting Framework 40% to 130%

Indicator of the broad objective that assets should be renewed as planned. High or increasing level of planned asset renewal being met suggests an improvement in the capacity to meet long term obligations

STABILITY

Dimension - Stability

Indicator - Rates concentration

Measure - Rates compared to adjusted underlying revenue 90.00%

[Rate revenue / Adjusted underlying revenue] x100

Outside Expected Range The rates concentration indicator of 90.00% is high because the total amount of rates & charges has been recognised as income and the timing of the receipt of government grants varies

Expected range in accordance with the Local Government Performance Reporting Framework 30% to 80%

Indicator of the broad objective that revenue should be generated from a range of sources. High or increasing range of revenue sources suggests an improvement in stability

Indicator - Rates effort

Measure - Rates compared to property values 0.61% No material variation

[Rate revenue / Capital improved value of rateable properties in the municipality] x100

Expected range in accordance with the Local Government Performance Reporting Framework 0.15 to 0.75%

Financial Performance Indicators for the three months ended 30 September 2019

Result

Material Variations

Indicator of the broad objective that the rating level should be set based on the community's capacity to pay. Low or decreasing level of rates suggests an improvement in the rating burden

EFFICIENCY

Dimension - Efficiency

Indicator - Expenditure level

Measure - Expenses per property assessment

\$3,910.11 No material variation

[Total expenses / Number of property assessments]

Expected range in accordance with the Local Government Performance Reporting Framework \$2000 to \$5,000

Indicator of the broad objective that resources should be used efficiently in the delivery of services. Low or decreasing level of expenditure suggests an improvement in organisational efficiency

Indicator - Revenue level

Measure - Average residential rate per residential property assessment

\$1,835.99 No material variation

[Residential rate revenue / Number of residential property assessments]

Expected range in accordance with the Local Government Performance Reporting Framework \$700 to \$2,000

Indicator of the broad objective that resources should be used efficiently in the delivery of services. Low or decreasing level of rates suggests an improvement in organisational efficiency

Attachment 5

Capital Works Area	Carry Forward from 2018/19	Budget 2019/20	Total C/fwd & Budget 2019/20	Actual Expenditure 2019/20	Total Forecast Expenditure	Expected Completion Date	Task Progress - % completed	Officer Update
PROPERTY								
Buildings								
Ararat E-Waste Infrastructure	\$0	\$0	\$0	\$4,978	\$4,978		100%	Works Completed
Indoor Pool Safety Improvements	\$23,000	\$15,000	\$38,000	\$4,950	\$38,000	30/06/2020	5%	
Lake Bolac Resource Recovery Centre Upgrade Project	-\$20,210	\$539,000	\$518,790	\$12,885	\$518,790	30/06/2020	5%	Tender awarded, Site conditions are not currently conducive to construction. Civil works to be completed before building commences.
Ararat Active Link Stage 2	\$7,800	\$359,350	\$367,150	\$4,868	\$367,150	30/06/2020	1%	Grant received - Landscape architect almost complete
Ararat on the move - Alexandra Oval Netball Courts, Olver Grandstand & Events/Visitor Space Redevelopment	\$13,601	\$1,592,589	\$1,606,190	\$16,872	\$1,606,190	1/12/2019	5%	Netball Court Construction tender awarded. Construction is scheduled to start on first week of November, Construction Schedule provided by contractor.
Basketball Court & Scoreboard	-\$74,474	\$174,545	\$100,071	\$87,805	\$100,071	1/11/2019	100%	Completed - awaiting final invoices
Multipurpose Facility Willaura	-\$918	\$117,273	\$116,355	\$32,008	\$116,355	1/12/2019	70%	Delayed due to weather, asphaltting is scheduled for the third week of October, followed by line marking, fencing and installation of post and sleeve.
Female Friendly Facilities Willaura Recreation Reserve	\$0	\$400,000	\$400,000	\$0	\$400,000	30/06/2020	1%	Three concepts plans finalised a presented to the community session on 11 October 2019 for suggestions and feedback.
Town Hall Balcony Seating	\$0	\$50,000	\$50,000	\$20,998	\$50,000	1/02/2020	50%	Tender awarded
Disability Access Program Works	\$0	\$25,000	\$25,000	\$0	\$25,000	30/06/2020	0%	
Structural Works - Rural Halls	\$0	\$40,000	\$40,000	\$60	\$40,000	30/06/2020	0%	
Ararat Fitness Centre Building Upgrade Works	\$182,000	\$50,000	\$232,000	\$0	\$232,000	30/06/2020	3%	
Minor Building Works	\$20,000	\$40,000	\$60,000	\$18,586	\$60,000	30/06/2020	30%	
Lake Bolac Public Toilet Renewal	\$43,500	\$0	\$43,500	\$55,854	\$55,854		100%	Completed
Elmhurst Hall Upgrade	\$0	\$350,000	\$350,000	\$0	\$350,000	30/06/2020	5%	Waiting for the final design before going to tender
Ararat Fountain Restoration	\$47,740	\$0	\$47,740	\$0	\$47,740	1/01/2020	60%	Outstanding works include restoring a small section, painting and lighting.
TOTAL PROPERTY	\$242,039	\$3,752,757	\$3,994,796	\$259,864	\$4,012,128			
PLANT AND EQUIPMENT								
Plant, Machinery and Equipment								
Global Vehicle Purchases	\$0	\$220,000	\$220,000	\$39,690	\$220,000	30/06/2020	5%	
Global Major Plant Purchases	\$0	\$971,600	\$971,600	\$0	\$971,600	30/06/2020	0%	

Attachment 5

Capital Works Area	Carry Forward from 2018/19	Budget 2019/20	Total C/fwd & Budget 2019/20	Actual Expenditure 2019/20	Total Forecast Expenditure	Expected Completion Date	Task Progress - % completed	Officer Update
Fixtures, Fittings and Furniture								
Server Purchases	\$0	\$25,000	\$25,000	\$0	\$25,000	30/06/2020	0%	
Library books								
Book stock	\$0	\$40,000	\$40,000	\$0	\$40,000	30/06/2020	0%	
TOTAL PLANT AND EQUIPMENT	\$0	\$1,256,600	\$1,256,600	\$39,690	\$1,256,600			
INFRASTRUCTURE								
Roads								
Resheeting capital	\$0	\$1,400,000	\$1,400,000	\$188,910	\$1,400,000	30/06/2020	13%	Works scheduled
Reseal works over \$10,000	\$0	\$1,400,000	\$1,400,000	\$23,905	\$1,400,000	30/06/2020	2%	Works scheduled
Buangor-Ben Nevis Road	\$0	\$750,000	\$750,000	\$0	\$750,000	30/06/2020	5%	Survey completed
Helendoite & Tatyoon North Road	\$0	\$2,400,000	\$2,400,000	\$24,940	\$2,400,000	30/06/2020	5%	Survey completed, design to commence.
Willaura-Wickliffe Road	\$0	\$500,000	\$500,000	\$0	\$500,000	30/06/2020	5%	Survey completed, design to commence.
Woorndoo-Streatham Road (Roads to Recovery)	\$0	\$800,000	\$800,000	\$0	\$800,000	30/06/2020	1%	Geotechnical investigation complete, next stage is Survey
Waratah Avenue & McNeill Street	\$0	\$250,000	\$250,000	\$16,643	\$250,000	30/11/2019	25%	Work has commenced, culvert work finished.
Leatherwood Drive (Roads to Recovery)	\$0	\$300,000	\$300,000	\$0	\$300,000	30/03/2020	5%	Design is complete, tender documents being finalised
Rundell Street	\$0	\$125,000	\$125,000	\$244	\$125,000	31/12/2019	10%	Contract awarded, construction commenced
Old Geelong Road (Roads to Recovery)	\$0	\$395,000	\$395,000	\$0	\$395,000	30/06/2020	1%	Engaged Geotechnical investigation
Barkly Street Safety Improvements	\$4,400	\$0	\$4,400	\$0	\$4,400	30/08/2020	100%	Completed
Back Bolac Road Sector 2 (Fixing Country Roads)	\$130,000	\$0	\$130,000	\$36,768	\$130,000	31/10/2019	80%	Sealing required to complete works
Road-Chatsworth-Wickliffe Road	\$65,000	\$0	\$65,000	\$0	\$65,000	31/10/2019	80%	Sealing required to complete works
Kerb & Channel								
Kerb & Channel Renewal Works	\$0	\$100,000	\$100,000	\$0	\$100,000	30/06/2020	0%	
Bridges								
Bridge Guard rail	\$0	\$50,000	\$50,000	\$0	\$50,000	30/06/2020	0%	Design department developing a replacement program.
Bridge Strengthening	\$0	\$75,000	\$75,000	\$166	\$75,000	30/06/2020	0%	Mt William Road bridge deck strengthening
Major Culvert Renewal	\$0	\$100,000	\$100,000	\$0	\$100,000	30/06/2020	0%	
Pollands Bridge	\$0	\$534,500	\$534,500	\$15,952	\$534,500	30/06/2020	2%	Geotechnical investigation work completed, contract advertised
Excavate and Relay Culverts	\$0	\$150,000	\$150,000	\$17,742	\$150,000	30/06/2020	12%	
Culvert Extension Frontage Rd	\$30,000	\$0	\$30,000	\$0	\$30,000	30/06/2020	0%	
Bridge-Elmhurst-Landsborough Rd	\$506,000	\$0	\$506,000	\$5,185	\$506,000	28/02/2020	0%	Waiting for the final design.
Footpaths and Cycleways								
Footpath Connections		\$60,000	\$60,000	\$0	\$60,000	30/06/2020	0%	Dawson & Temple Street - Tender awarded
Condition assessment program	\$95,700	\$100,000	\$195,700	\$8,779	\$195,700	30/06/2020	4%	
Drainage								

Attachment 5

Capital Works Area	Carry Forward from 2018/19	Budget 2019/20	Total C/fwd & Budget 2019/20	Actual Expenditure 2019/20	Total Forecast Expenditure	Expected Completion Date	Task Progress - % completed	Officer Update
Drain-Renewal Works	\$0	\$100,000	\$100,000	\$0	\$100,000	30/06/2020	0%	Not Started
Drain-Flood Study Response	\$0	\$50,000	\$50,000	\$0	\$50,000	30/06/2020	0%	Not Started
Mininera Recreation Reserve Drainage	\$0	\$40,000	\$40,000	\$0	\$40,000	30/06/2020	0%	Not Started
TOTAL INFRASTRUCTURE	\$831,100	\$9,679,500	\$10,510,600	\$339,234	\$10,510,600			
TOTAL CAPITAL WORKS	\$1,073,139	\$14,688,857	\$15,761,996	\$638,788	\$15,779,328			