

2020/2021 PRIORITIES ACTION PLAN

OUR COMMUNITY

Objective	Action	Performance Target	Budget	Timeframe
1.1 Work with communities to develop and prosper	<ul style="list-style-type: none"> Develop township strategies for Lake Bolac and Elmhurst Preparation work for Moyston and Buangor township strategies 	<ul style="list-style-type: none"> Both township strategies completed and endorsed by communities Plan for township strategy work in 2021/2022 developed and agreed with communities 	Staff Time Staff Time	30/06/2021 30/06/2021
1.2 Accessible, responsive and inclusive community services	<ul style="list-style-type: none"> Seek sector partners for the redevelopment of the McDonald Centre site Develop a Vocational Education & Training (VET) sector partnership plan Develop a model to further expand the library into the community education space 	<ul style="list-style-type: none"> Work with GCH to formulate a development model for the McDonald Centre Work with Fed Uni, Torrens Uni and other VET sector providers to develop a strategy for VET education Work with local schools, CGLLEN and post-secondary education providers to develop a library strategy 	Government and partner funds Staff Time Staff Time	30/06/2021 31/03/2021 31/03/2021
1.3 A safe community	<ul style="list-style-type: none"> Completion of the Skatepark Lighting element of the Active Link project 	<ul style="list-style-type: none"> Project milestones completed on time and within budget 	\$257,000 (\$231,000 State Gov & \$26,000 ARCC)	31/12/2020

OUR LIFESTYLE

Objective	Action	Performance Target	Budget	Timeframe
2.1 Community and cultural connectedness	<ul style="list-style-type: none"> Hold a cultural festival in 2020/2021 	<ul style="list-style-type: none"> Hold a second cultural festival in 2021/2022 	\$25,000	30/04/2021
2.2 Promotion of regional living	<ul style="list-style-type: none"> OPAN (Opportunity Pyrenees, Ararat & Northern Grampians) project commenced Develop and promote the Pomonal Tunnel Track walk 	<ul style="list-style-type: none"> Continue to implement the OPAN and TTL projects at regional level Begin planning and initial development of the Pomonal Tunnel Track, linking Pomonal with the GPT 	\$550,000 RDV - \$2.9mill via Federal grant to AMES \$200,000 Federal Government funding	30/06/2021 30/06/2021
2.3 Strong performing and visual arts program	<ul style="list-style-type: none"> Undertake formal review of Arts, Culture and Heritage programs 2020/2021 Town Hall and TAMA programs Investigate acquisition of the Cardamone Interior Design Collection 	<ul style="list-style-type: none"> Implement adopted recommendations of the Arts, Culture and Heritage Review Programs implemented Conduct an analysis of storage cost, potential audience and proposed fundraising 	\$15,000 \$\$ NIL	31/12/2020 30/06/2021 31/08/2020
2.4 Ararat Active City	<ul style="list-style-type: none"> Advocate for Ararat Regional Park Mountain Bike Track Develop a works priority for rural recreation reserves Commence development of Female Friendly change facilities at Willaura Rec Reserve Commence development of Mininera Recreation Reserve irrigation project Ararat on the Move Events and Visitor Space and Pathways and Active Links Ararat Active Link Stage 2 – multipurpose court and bouldering wall Commence planning for Ararat Leisure Centre and Outdoor Pool upgrades 	<ul style="list-style-type: none"> Engage a lobbyist to work with Council and Ararat Dirtriders Club to advocate with ParksVic and the State Gov for development and funding of the project Update works priority developed and agreed at community level Funding application developed and submitted to FFF. Outcome by 30/06/2020 Funding application lodged with SRV. Outcome will be known 30/06/2020 Complete all project milestones on time and on budget in 2020/2021 Complete all project milestones on time and on budget in 2020/2021 Application developed and submitted to SRV for strategy development. Outcome by 30/06/2020 	\$300,000 (of \$2.9mil project) Lobbyist \$15,000 NIL \$390,000 (FFF) (\$200,000 ARCC) \$173,030 (\$42,677 Council contribution) \$877,000 (\$500,000 State Gov and \$377,000 ARCC) \$375,000 (\$250,000 State Gov and \$125,000 ARCC) \$60,000 (\$30,000 Council contribution)	30/03/2021 31/03/2021 30/06/2021 31/06/2021 30/11/2020 30/06/2020 30/06/2021

OUR ECONOMY

Objective	Action	Performance Target	Budget	Timeframe
3.1 A strong and diverse local economy	<ul style="list-style-type: none"> Promote the Ararat East Development Zone. Commence works on Heath St Level Crossing Attract a 4-star tourist accommodation business to Ararat Support development of a business association Conduct a wine industry conference in Ararat Establish a co-working space Support business recovery from COVID-19 event Promote improved commercial streetscapes Council to lead development of a Business Leaders Forum Actively engage in promoting renewable energy options for the municipality 	<ul style="list-style-type: none"> Works commenced on Heath Street level Crossing A firm proposal from a developer Continued support for GABNet in 2020/2021 The Shiraz Symposium to be held in May 2021 Co-working space refurbishment and technical fitout completed Implement recovery package across business section Continue to support the Façade Grants Program 4 meetings held in 2020/2021 Facilitated engagement with relevant stakeholders 	\$800,000 (\$300,000 Council contribution) NIL Staff Costs \$20,000 Council sponsorship \$192,000 (\$100,000 contribution from Council) \$200,000 \$50,000 \$5,000 NIL	30/06/2021 30/06/2021 30/06/2021 30/05/2021 30/06/2021 30/06/2021 31/03/2021 30/06/2021 30/06/2021
3.2 Effective, efficient and safe transport networks	<ul style="list-style-type: none"> Implement Capital Works Planning Model Complete 2020/2021 Capital Works program Continue to work with Rural Roads Group to develop rural network based on economic and social outcomes Review the Road Management Plan Planning for the Ararat Bypass Continue to advocate for Western Highway duplication 	<ul style="list-style-type: none"> Develop 1, 2, 5 and 10 Year Capital Works Programs commencing 2021/2022 Complete 2020/2021 Capital Works program Integrate work of Rural Roads Group in broader Capital Works Planning Model Road management plan reviewed and adopted Regular communication with major Road Projects Victoria Advocate for completion of the duplication 	Staff time and \$10,000 consultancy \$13.648mil \$5,000 Staff time Staff time Staff time	30/04/2021 30/06/2021 30/04/2021 30/06/2021 30/06/2021 30/06/2021
3.3 Effective and efficient land use planning and building control	<ul style="list-style-type: none"> Housing strategy developed and implemented Public Private Partnership housing model explored with potential private sector partners 	<ul style="list-style-type: none"> Commence staged implementation of the strategy (Developed through OPAN) Continue to explore need for the model 	Staff time Staff time	30/06/2021 31/12/2020

OUR ENVIRONMENT

Objective	Action	Performance Target	Budget	Timeframe
4.1 Attractive streetscapes, town entrances, parks and gardens	<ul style="list-style-type: none"> Street tree planting program, including introduction of edible species Upgrade township and municipal welcome signage 	<ul style="list-style-type: none"> Reach milestone targets for 2020/2021 Completion of upgrade program 	\$10,000 \$25,000	30/06/2021 31/03/2021
4.2 Effective management of municipal waste and disposal of domestic stormwater/wastewater	<ul style="list-style-type: none"> Complete Council's Waste Management strategy, including impacts of the State Gov's Circular Economy Policy 	<ul style="list-style-type: none"> Council to adopt Waste Management Strategy 	\$60,000	31/12/2020
4.3 Protected and enhanced natural environment	<ul style="list-style-type: none"> Revision of the Environmental Sustainability Strategy (ESS) Review engagement processes around sustainability 	<ul style="list-style-type: none"> ESS reviewed Begin working with the Environment Reference Group 	Staff Time Staff time	30/06/2021 30/09/2020

OUR ORGANISATION

Objective	Action	Performance Target	Budget	Timeframe
5.1 Good governance through leadership	<ul style="list-style-type: none"> Conduct candidate and Councillor mandatory training Conduct Council elections October 2020 Councillor induction training program reviewed and implemented Implement Council's Risk Management policy, procedure and systems Implement a program of policy review across Council 	<ul style="list-style-type: none"> Candidate and Councillor mandatory training conducted Council elections conducted Training program completed for new Council, meeting Local Government Act 2020 requirements Implement Reliansys risk management module across the organisation All Council policies reviewed, updated and adopted 	\$10,000 \$116,000 (reserve) \$20,000 \$12,000 Staff Time	17/09/2020 31/10/2020 30/06/2021 30/12/2020 30/06/2021
5.2 Services and infrastructure that meets the municipality's needs	<ul style="list-style-type: none"> Undertake the Ararat Digital Transformation Project 	<ul style="list-style-type: none"> Project milestones met in 2020/2021 	Project largely funding through savings and staff time	30/06/2021
5.3 Organisational Risk	<ul style="list-style-type: none"> Implement the Regional Councils Transformation Project (Central Highlands) 	<ul style="list-style-type: none"> Project milestones met in 2020/2021 	Up to \$4.5mill funded by LGV among member Councils	30/06/2021
5.4 Sustainable, long-term financial management	<ul style="list-style-type: none"> Establish service standards and a Council senior management reporting framework 10-year capital works program funding model explored by Council 	<ul style="list-style-type: none"> Reporting framework including performance targets by service area implemented and functional 10 year program and funding model considered by Council 	Staff Time Staff Time	30/09/2020 30/09/2020